IMPORTANT NOTICE

June 6, 2026
To: Holders of Thales
Re: Cash Dividend - **Final Rate**

Security Name: Thales
Country of Incorporation: FRANCE
CUSIP: 883219206
Ratio (Local Shares:DRs): 1:5

	Local Shares	DRs
Record Date:	May 19, 2026	May 15, 2026
Payable Date:	May 20, 2026	Jun 11, 2026
Exchange Rate:	1.1574421	
Interim Dividend: Taxable	EUR2.95	
Gross Dividend Total:	EUR2.95	USD0.6828908
Dividend Fee:		USD0.08
Withholding Rate: 15.00%		USD0.102433
Net Dividend Rate:		USD0.5004578
Tax Relief Fee (if applicable):		USD 0.012
Other applicable Tax Withholding Rates:Net Rates:		0.00% :0.5908908 / 12.80% :0.5034818 15.00% :0.4884578 / 25.00% :0.4321688

Foreign currency transaction was executed by BNY or its Affiliates.

Should you have any questions regarding this matter, please contact us at
Toll Free 1-888-BNY-ADRS(1-888-269-2377) or International Callers 1-201-680-6825.

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