



September 2, 2026

Toyota Industries Corporation – Mandatory Exchange for Cash/Termination

ADS CUSIP: 892330101

ADS ISIN: US8923301019

ADS Ticker Symbol: TYIDY

Ratio (ADS: Underlying Shares): 1: 1

Toyota Industries Corporation has announced a one (1) for seventy-four million, one hundred thousand, six hundred four (74,100,604) reverse stock split on its ordinary shares in the local market effective June 3, 2026. Each Toyota Industries Corporation share was exchanged for JPY 20,600. BNY as Depositary has received the cash payment and has converted the funds into US dollars. American Depositary Receipt (“ADR”) holders of Toyota Industries Corporation are now entitled to receive the net cash proceeds on a pro-rata basis.

Effective **September 9, 2026**, Toyota Industries Corporation registered ADR holders will be required on a mandatory basis to surrender their ADRs to BNY for cancellation and exchange. Holders of American Depositary Shares (“ADS”) in the Direct Registration System or in brokerage accounts will have their ADSs automatically exchanged for the cash proceeds.

BNY has established the following:

Foreign Exchange Rate:	159.558500
Gross Rate per ADS:	\$129.106252
Cancellation Fee per ADS:	(\$0.050000)
Net Rate per ADS:	\$129.056252

Foreign currency transaction was executed by BNY or its Affiliates.

Consequently, BNY hereby notifies ADR holders that the Agreement between BNY and all Owners and Beneficial Owners of Toyota Industries Corporation ADR program has been terminated effective immediately. BNY has closed its books for all transactions.

To learn more about DRs, please contact DRBrokerSolutions@bnymellon.com or visit our website at adrbny.com.

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Nothing herein shall be deemed to constitute an offer to sell or a solicitation of an offer to buy securities.

BNY collects fees from DR holders pursuant to the terms and conditions of the DRs and any deposit agreement under which they are issued. From time to time, BNY may make payments to an issuer to reimburse and/or share revenue from the fees collected from DR holders, or waive fees and expenses to an issuer for services provided, generally related to costs and expenses arising out of establishment and maintenance of the DR program. BNY may pay a rebate to brokers in connection with unsponsored DR issuances; brokers may or may not disclose or pass back some or all of such rebate to the DR investor. BNY may also use brokers, dealers or other service providers that are affiliates and that may earn or share fees and commissions.

BNY may execute DR foreign currency transactions itself or through its affiliates, or the Custodian or the underlying Company may execute foreign currency transactions and pay US dollars to BNY. In those instances where it executes DR foreign currency transactions itself or through its affiliates, BNY acts as principal counterparty and not as agent, advisor, broker or fiduciary. In such cases, BNY has no obligation to obtain the most favorable exchange rate, makes no representation that the rate is a favorable rate and will not be liable for any direct or indirect losses associated with the rate. BNY earns and retains revenue on its executed foreign currency transactions based on, among other things, the difference between the rate it assigns to the transaction and the rate that it pays and receives for purchases and sales of currencies when buying or selling foreign currency for its own account. The methodology used by BNY to determine DR conversion rates is available to registered Owners upon request or can be accessed at https://www.adrbny.com/content/dam/adr/documents/fees-and-disclosures-pdf/drs_foreign_exchange_pricing_disclosure.pdf.

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